70-498^{Q&As}

Delivering Continuous Value with Visual Studio Application Lifecycle
Management

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QUESTION 1

You are the lead software solution designer for Contoso, Ltd. You build and test software by using Microsoft Visual Studio Premium.

The company is undertaking a new software project that you will design and manage. Senior management wants stakeholders to be able to provide continuous feedback on frequent builds.

Your team uses two-week iterations and wants to view a backlog of all functionality and bugs together.

You need to implement a process template for the project. You want to achieve this goal by using minimal effort.

Which process template should you use?

A. a Scrum template

B. a CMMI template

C. your own custom template

D. an Agile template

Correct Answer: A

Ref: http://msdn.microsoft.com/en-us/library/jj920147.aspx

QUESTION 2

You manage a development team that uses the Microsoft Visual Studio Scrum 2.0 process template.

You establish a product backlog, allocate backlog items for a sprint, and define the tasks required to complete the sprint.

You need to ensure that the agreed upon work is assigned to team members.

Who should be responsible for assigning work to team members?

A. Team members

B. Product owner

C. Scrum master

D. Team lead

Correct Answer: A

In Scrum, work should never be directed or assigned. When creating or updating a task, don\\\'t assign it to anyone who doesn\\\'t request the work. Professional Scrum Development with Microsoft Visual Studio 2012 p.183

QUESTION 3

You manage a development team by using Microsoft Team Foundation Server (TFS) 2012. The development team is made up of developers with specific skills.

The project you are developing has the following characteristics:

Several external dependencies exist.f

Requirements are well defined and will not change.

If an external dependency on the critical path does not meet a committed to deadline, the project will be impacted.

The impact should be identified and measured.

You need to select the appropriate tool(s) for managing the project.

What should you do?

A. Use Microsoft Project to manage dependencies and integrate with TFS where needed.

B. Use TFS with the Microsoft Visual Studio Scrum 2.0 project template.

C. Use TFS with the Microsoft Solution Framework (MSF) for Capability Maturity Model Integration (CMMI) Process Improvement 6.0 project template and the Affects link type for managing dependencies.

D. Use TFS with the MSF for Agile Software Development 6.0 process template and the web access task board.

Correct Answer: A

QUESTION 4

As the manager of a mission-critical application development project, you oversee the technical delivery of a software application.

The project has not met any of its milestones, and there are early signs that what requested. Each iteration is taking approximately three weeks longer to finish than available is being produced is not what the stakeholders have was

scheduled. No more resources will be made available.

You need to reduce the cycle time without impacting commitments.

Which two actions should you perform? (Each correct answer presents a complete solution. Choose two.)

A. Reduce (or remove) cycle requirements for quality assurance (QA) and user acceptance testing (UAT). Reorganize the project team to have all hands working on development tasks until the backlog has been caught up to schedule.

B. Analyze the complexity of the work in progress (WIP) and determine if there is any way to simplify the tasks.

C. Work with your technical leads to remove any features from the end product that, on paper, make up the difference in project delays. Then inform the stakeholders what you will patch in later.

D. Create a technical oversight committee that will meet and review all project work and identify areas for improvement for the next cycle.

E. Identify and remove wait times in the development cycle.

Correct Answer: BE

QUESTION 5

You are developing an application that has several automated builds that build, perform code analysis, and unit test portions of your code. Your team also performs peer review for code changes in an informal manner. You need to meet the following requirements:

Provide documentation on quality checks and reviews for any changes to the code base.

Ensure code quality.

Maintain your team\\'s efficiency. What should you do?

A.

Institute gated check-ins to the build process.

B.

Deny developers check-in permissions. Allow them to shelve changes and have a senior team member check in the shelve-set after review.

C.

Utilize the Code Review work items and workflow before check-ins.

D.

Perform a weekly code review on subset of recent check-ins.

Correct Answer: C

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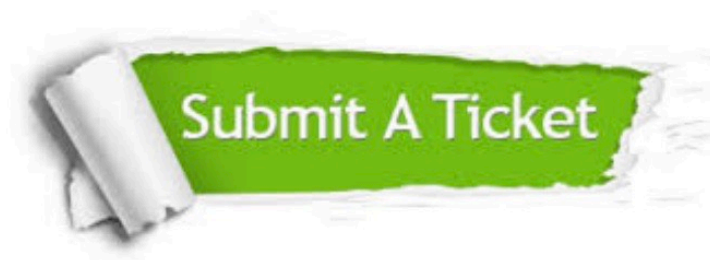Multi-Platform capabilities - Windows, Mac, Android, iPhone, iPod, iPad, Kindle

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