EX0-005^{Q&As}

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Management of Portfolio® Foundation

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QUESTION 1

Which statement about \\'decision conferencing\\' is FALSE?

A. Senior management debate and agree the scores/ratings for each initiative

B. The Board approve a prioritized listing developed by the Portfolio Office

C. A facilitator can help to ensure that a consensus is reached

D. It can result in greater commitment by senior management to the portfolio

Correct Answer: B

QUESTION 2

Which is NOT a key requirement of a fully effective Portfolio Office?

A. Reporting into the Business Change or Portfolio Director

B. Possessing sufficient skill to produce timely and reliable analyses

C. Being involved fully with programme and project management delivery

D. Having sufficient status to be effective across the organization

Correct Answer: C

QUESTION 3

Which are suggested techniques to align the portfolio with strategy where measures of strategic success have not been clearly defined?

1.

Rate the strategic contribution of an initiative as critical, highly desirable or desirable

2.

Split the available funding into relevant portfolio segments

3.

Create a Portfolio Strategy

4.

Senior managers debate strategic alignment and come to a collective decision on the portfolio

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

QUESTION 4

Which is a main element in the organizational governance practice?

A. Using stage gates to ensure initiatives are reviewed consistently based on strategic contribution and risk

B. Regular review of risks across the portfolio

C. Applying staged release of funding linked to stage gates

D. Clearly describing arrangements for benefits tracking and reporting

Correct Answer: A

QUESTION 5

Which is a role of portfolio management in relation to programme and project management?

A. To provide mechanisms for management of limited resources

B. To provide mechanisms for risk management within programmes and projects

C. To provide mechanisms for delivering individual change initiatives into business as usual

D. To provide mechanisms for dependency management within projects

Correct Answer: C

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