



# EX0-005<sup>Q&As</sup>

Management of Portfolio® Foundation

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#### QUESTION 1

Identify the missing words in the following sentence. Dependencies in a complex portfolio environment [?] but if not managed effectively can represent a serious risk to delivery.

- A. are a relatively simple matter
- B. are a non-critical part of the project plan
- C. are not always immediately obvious
- D. do not need to be summarised in a portfolio dashboard report

Correct Answer: C

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#### QUESTION 2

Which is a portfolio delivery practice?

- A. Balance
- B. Energized change culture
- C. Management by exception
- D. Risk management

Correct Answer: D

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#### QUESTION 3

Which statement about the prioritize practice is true?

- A. A segmented portfolio should use the same criteria to prioritize each segment
- B. Mandatory projects should not be included in the normal prioritization process
- C. Prioritization of initiatives should be based on an estimate of financial benefits that may be achieved
- D. A mandatory requirement should be reviewed to ensure that the planned change is cost effective

Correct Answer: D

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#### QUESTION 4

Which are suggested techniques to align the portfolio with strategy where measures of strategic success have not been clearly defined?

- 1.



Rate the strategic contribution of an initiative as critical, highly desirable or desirable

2.

Split the available funding into relevant portfolio segments

3.

Create a Portfolio Strategy

4.

Senior managers debate strategic alignment and come to a collective decision on the portfolio

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

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#### QUESTION 5

Which of the following are main elements of the risk management practice?

1.

Implementing standards which apply to all change initiatives

2.

Collaborative working to facilitate compliance with organizational standards

3.

An effective escalation process

4.

Champion-challenger model

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A



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