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QUESTION 1

Which of the following can be used as a quality metric when performing quality planning?

- A. Quality control
- B. Cost benefit analysis
- C. Perform preventative actions
- D. Quality assurance

Correct Answer: B

QUESTION 2

A new software solution is being deployed. The customer realizes that an important piece of the software must be purchased in order for the project to be successful. Which of the following is TRUE about this scenario?

- A. The new piece of software will most likely expand the scope of the project therefore a new scope statement must be written.
- B. The current project must be completed and a new project can be started to implement the additional software.
- C. Quality management metrics are affected therefore the project manager should review the quality of the project.
- D. Project schedule may be affected and the project manager must follow the change control process.

Correct Answer: D

QUESTION 3

Which of the following are benefits of formal project closure? (Select TWO).

- A. Ensures the project complies with organizational goals
- B. Allows lessons learned to be used in future projects
- C. Ensures all pending contracts are closed
- D. Assures buy-in from all project stakeholders E. Distributes a new workload and tasks to all project team members

Correct Answer: BC

QUESTION 4

Reviewing the results of a control chart, the project manager finds the production samples had results inside both the upper control limit and the lower control limit. Which of the following is the BEST course of action for the project manager based on this information?

- A. The project manager should identify potential new production teams to obtain different results.
- B. The project manager should create a report to outline the results for client review and request a more generous range between limits.
- C. The project manager should stop production until the processes are reviewed in full for identification of flaws.
- D. The project manager should continue following the existing process, including the measuring of samples for tracking.

Correct Answer: D

QUESTION 5

During project execution, the cost management plan would be used to:

- A. Ensure that resources are compensated fairly.
- B. Schedule resources for each phase of the project.
- C. Identify costs that were not previously identified.
- D. Determine if variances exceed a defined threshold.

Correct Answer: D

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