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QUESTION 1

When can the project management plan be modified?

- A. Up to the start of project execution, from then on the project management plan must be frozen as a baseline for future reference.
- B. In case the scope of work has changed.
- C. Over time during the project as it has at any time to reflect the latest status of the agreed practices, processes and responsibilities.
- D. When the PM receives the handover from Sales do Delivery.

Correct Answer: C

QUESTION 2

A new major risk has been identified (it was not identified as a risk in the beginning) and this issue needs to be communicated internally. What's the best way to proceed?

- A. Communicate the issue through the agreed project escalation process.
- B. Verify in the communication plan who is the responsible person and let him/her notify the team.
- C. Include the main risks and challenges in the reports.
- D. Discuss the issue during the periodical CT meeting.

Correct Answer: A

QUESTION 3

Who is responsible to present the project results in the Project Review Meetings?

- A. Project Manager with support of the CPM.
- B. CPM and FandC.
- C. CPM with support of the Project Manager.
- D. Project Controller.

Correct Answer: A

QUESTION 4

As part of the start-up activities the PM is defining a communication plan. What is the content of such a plan?

- A. Share of responsibility, project organisation chart and escalation process.
- B. Employee list with phone numbers and e-mail addresses, CT/project organisation and communication matrix.
- C. Communication matrix, meeting practices, project reporting practices, documentation needs and escalation process.
- D. Employee list with phone numbers and e-mail addresses, subcontractor list and customer addresses.

Correct Answer: C

QUESTION 5

Can the PM start a project after the baseline shows an expected 30% negative gross margin?

- A. No. Maximum accepted negative gross margin is 10%.
- B. Yes. NSN needs to fulfil its obligations and execute the project anyway.
- C. Yes. If the Baseline is in line with the As Sold Cost estimates.
- D. Only after the Baseline is approved according to the required approval levels in the Region.

Correct Answer: D

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