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QUESTION 1

You are the program manager for your organization. Your current program has a budget at completion of $3,450,000 and is expected to last two years. The program is currently 30 percent complete and has spent ten percent more than what it should have to arrive at this point in the program schedule. Based on this information, what is estimate at completion (EAC) for this program?

A. $2,656,500

B. There is not enough information to know.

C. $3,795,000

D. $1,035,000

Correct Answer: C

QUESTION 2

Gina is the program manager for her organization and is reviewing the results of quality control. She would like to create a chart that shows the categories of defects within the program so that she and the program team can address the largest categories in descending order. Which one of the following is the best chart for Gina in this situation?

A. Cause and effect chart

B. Pareto chart

C. Control chart

D. Ishikawa chart

Correct Answer: B

QUESTION 3

A program to implement a new payroll processing system at a healthcare company is nearing completion and is under budget.

What should the program manager do next?

A. Request permission from the program governance board to initiate program closure activities.

B. Present additional opportunities to the program sponsor.

C. Apply the remaining budget to operational activities.

D. Apply the remaining budget to deferred enhancement requests.

Correct Answer: B

QUESTION 4

An organization supports both programs and projects for various industries. What is a portfolio?

A. A portfolio is the total amount of funds that have been invested in programs, projects, and operations.

B. A portfolio describes all of the monies that are invested in the organization.

C. A portfolio describes the organization of related projects, programs, and operations.

D. A portfolio describes any project or program within one industry or application areA.

Correct Answer: C

QUESTION 5

A program manager is identifying and verifying risks as outlined in the risk management plan. The results will be recorded in which of the following?

A. Risk register

B. Risk monitoring and control

C. Risk response planning

D. Risk mitigation strategy

Correct Answer: A

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