

## MOPF<sup>Q&As</sup>

Management of Portfolio® Foundation

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**QUESTION 1**

Which is NOT a 'key to success' of an energized change culture?

- A. A learning organization in which lessons learned are captured, disseminated and acted upon
- B. Collaborative working including adapting the reward and recognition systems to reflect and encourage desired corporate behaviours
- C. A Portfolio Office that is appropriately skilled with an agreed mandate
- D. Role descriptions clearly link personal objectives with strategic objectives

Correct Answer: C

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**QUESTION 2**

Why is it sometimes helpful to break down portfolio categories or segments into sub-categories?

- A. To evaluate the benefits expected from each change initiative
- B. To produce a ranked list of strategic changes, taking into account impact across the business
- C. To assess the contribution of initiatives by expressing strategic objectives in greater detail
- D. To ensure business cases are prepared on a consistent basis

Correct Answer: C

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**QUESTION 3**

Which is a main element in the resource management practice?

- A. Understanding the demand for constrained resources
- B. Motivating people to commit to the delivery of shared goals
- C. Scheduling portfolio initiatives to avoid adversely impacting operational performance
- D. Emphasising the need to operate as one team

Correct Answer: A

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**QUESTION 4**

Promoting an energized culture that is focused on collaborative working in the interests of the organization as a whole is a responsibility of which portfolio role?

- A. Portfolio Progress Group/Change Delivery Committee

- B. Portfolio Manager
- C. Business Change Director/Portfolio Director
- D. Portfolio Benefits Manager

Correct Answer: A

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## QUESTION 5

Which is NOT one of the three broad approaches to implementing portfolio management?

- A. Evolution
- B. Big bang
- C. Ad hoc
- D. One version of the truth

Correct Answer: B

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