

## MOPF<sup>Q&As</sup>

Management of Portfolio® Foundation

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**QUESTION 1**

Which affects how the MoP principles and practices are adapted by an organization?

- A. The organization's experience in the use of relevant IT solutions
- B. The organization's use of sophisticated approaches
- C. The organization's maturity in project and programme management
- D. The organization's track record in terms of customer satisfaction

Correct Answer: A

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**QUESTION 2**

What does portfolio management provide strategic planning with?

- A. Analysis of the environment within which strategy is developed
- B. Momentum and energy for strategy development based on effective delivery of change
- C. Setting of strategic objectives and confirmation of any changes
- D. Setting the context within which strategic planning operates

Correct Answer: B

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**QUESTION 3**

Which statement about 'decision conferencing' is FALSE?

- A. Senior management debate and agree the scores/ratings for each initiative
- B. The Board approve a prioritized listing developed by the Portfolio Office
- C. A facilitator can help to ensure that a consensus is reached
- D. It can result in greater commitment by senior management to the portfolio

Correct Answer: B

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**QUESTION 4**

Identify the missing words in the following sentence. A consequence of a well-functioning portfolio delivery cycle is a portfolio [?] by enabling resource re-allocation when required.

- A. that remains strategically aligned

- B. that has clarity on its high-level scope
- C. where the portfolio governance body makes informed decisions on composition
- D. that matches planned changes with its capacity to deliver

Correct Answer: D

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## QUESTION 5

Which is a responsibility of the Portfolio Direction Group / Investment Committee?

- A. Ensure the portfolio is properly balanced
- B. Champion the implementation of portfolio management across the organization
- C. Develop the organization's Portfolio Benefits Management Framework
- D. Ensure business case data is prepared on a consistent basis across the organization

Correct Answer: A

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