

# MOPF<sup>Q&As</sup>

Management of Portfolio® Foundation

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### **QUESTION 1**

What has as its purpose - to collate key information for senior management on those change initiatives that will deliver the greatest contribution to the strategic objectives?

- A. Portfolio delivery cycle
- B. Portfolio management principles
- C. Portfolio definition cycle
- D. Management control practice

Correct Answer: C

#### **QUESTION 2**

Which describes a \\'key to success\\' of the resource management practice?

- A. Prioritizing change initiatives on the basis of risk/achievability and return/attractiveness
- B. Releasing funding for change initiatives as they complete each stage gate
- C. The management board agree the high-level objectives for the portfolio
- D. Introduction of standard forms for estimating the programme and project staff required on initiatives

Correct Answer: D

#### **QUESTION 3**

Which portfolio delivery practice ensures clarity about what decisions are made, where, when, and what criteria are used?

- A. Management control
- B. Organizational governance
- C. Resource management
- D. Benefits management

Correct Answer: B

### **QUESTION 4**

Which is a way of sustaining progress in the implementation of portfolio management?

A. Introduce completely new processes for portfolio management rather than trying to build on existing organizational



#### processes

- B. Adopt a big bang approach rather than an incremental or staged approach
- C. Align reward and recognition processes for senior management to appropriate behaviours
- D. Ensure the organization uses the most sophisticated software solution available rather than tailoring the tools that it already uses

Correct Answer: C

#### **QUESTION 5**

Which of the following are main elements of the risk management practice?

1.

Implementing standards which apply to all change initiatives

2.

Collaborative working to facilitate compliance with organizational standards

3.

An effective escalation process

4.

Champion-challenger model

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A

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