

MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

Which is a solution to the dependency management challenge \\how to present complex information in an easily understandable form\\'?

- A. Organize a workshop to identify key dependencies
- B. Highlight key dependencies on the portfolio schedule
- C. Organize sessions for initiatives to agree potential dependencies
- D. Modify a version of the prioritization practice to focus on dependencies

Correct Answer: B

QUESTION 2

Which of the following is NOT a main element of the benefits management practice?

- A. Clear arrangements for benefits tracking
- B. A portfolio-level Benefits Realization Plan
- C. Inclusion of re-appraisal of benefits in portfolio-level reviews
- D. Demonstrable senior management commitment

Correct Answer: C

QUESTION 3

Which is NOT one of the three broad approaches to implementing portfolio management?

- A. Evolution
- B. Big bang
- C. Ad hoc
- D. One version of the truth

Correct Answer: B

QUESTION 4

How do portfolio and performance management coordinate to deliver strategic objectives?

- 1.

Utilise the expertise of the performance management function in designing portfolio performance metrics

2.

Deliver change initiatives that contribute to strategic objectives

3.

Incorporate the anticipated impact of the portfolio in performance targets

4.

Ensure the performance management function are engaged at an early point in the development of business cases

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

QUESTION 5

Which questions are addressed by portfolio management as part of strategic planning?

1.

Are the programmes and projects in the portfolio necessary?

2.

Is the portfolio together with business as usual activities sufficient to achieve the strategic objectives?

3.

Where in business as usual will the objectives be achieved?

4.

Is the portfolio affordable?

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: B

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