

MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

What does portfolio management provide strategic planning with?

- A. Analysis of the environment within which strategy is developed
- B. Momentum and energy for strategy development based on effective delivery of change
- C. Setting of strategic objectives and confirmation of any changes
- D. Setting the context within which strategic planning operates

Correct Answer: B

QUESTION 2

In which circumstance would the 'evolutionary' approach to implementation of portfolio management be MOST appropriate?

- A. In a stable marketplace and where strategy is emergent
- B. In a stable marketplace where strategy is formulated top-down
- C. In a less stable marketplace where strategy is formulated top-down
- D. In a less stable marketplace where strategy is emergent

Correct Answer: D

QUESTION 3

Why is it sometimes helpful to break down portfolio categories or segments into sub-categories?

- A. To evaluate the benefits expected from each change initiative
- B. To produce a ranked list of strategic changes, taking into account impact across the business
- C. To assess the contribution of initiatives by expressing strategic objectives in greater detail
- D. To ensure business cases are prepared on a consistent basis

Correct Answer: C

QUESTION 4

Which is a role of portfolio management in relation to programme and project management?

- A. To provide mechanisms for management of limited resources

- B. To provide mechanisms for risk management within programmes and projects
- C. To provide mechanisms for delivering individual change initiatives into business as usual
- D. To provide mechanisms for dependency management within projects

Correct Answer: C

QUESTION 5

Which is an example of a performance metric that can be used to assess the impact of portfolio management?

- A. Percentage of milestones being achieved during a projects life cycle compared with the planned milestones
- B. The successful delivery of linked projects and transformation activities to achieve an intended outcome
- C. Percentage increase in the number of customer complaints received during the implementation of a change initiative compared with the forecast level
- D. Percentage of initiatives delivered on time and/or budget compared within initial forecasts

Correct Answer: D

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