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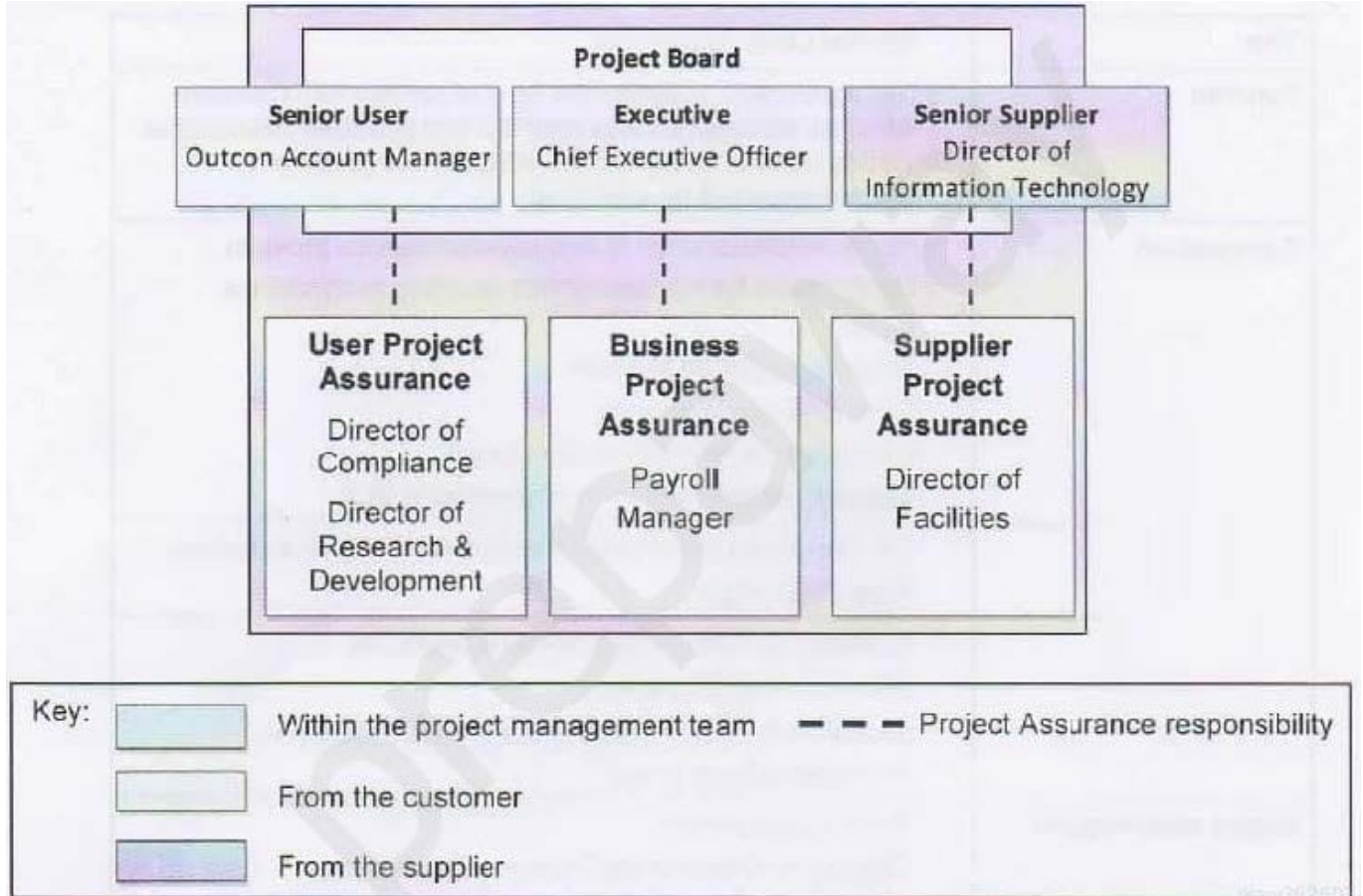
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QUESTION 1

Scenario Additional Information



Further information on some resources who could be involved in the project:

Outcome Account Manager: He represents Outcome which is a recruitment agency that provides specialist outsourcing resources. Outcome provided the consultants who carried out the feasibility study and the same consultants will be providing support and guidance to the Information Technology and Facilities teams during the project.

Director of Finance Division: She was transferred from the Information Technology Division 12 months ago. She is responsible for ensuring a cost-conscious approach is adopted in all operational and project activities across the Ministry of

Food Hygiene.

Hardware Manager: Reports to the Director of Information Technology. He provides computer hardware to all business functions but has little awareness of the needs of his colleagues working in software.

Payroll Manager: Reports to the Director of Finance. He is a very experienced and efficient qualified accountant who has much of the responsibility of running the Finance Division on behalf of the Director of Finance. He has been involved in

drafting the Ministry's business strategy and assisting in a full business risk assessment. He also drafted the corporate Business Case standards.

Which 2 alternative actions apply to the proposed Executive for this project?

- A. Retain because he accepts that outsourcing is the best solution.
- B. Replace with \\Director of Finance Division\\ because she can ensure a cost-conscious approach to the project that gives value for money.
- C. Retain because he has the right level of authority to be able to control the strategic nature of the Outsourcing project.
- D. Add \\Director of Finance\\ because she understands the operation of the Information Technology Division and the Facilities Division.
- E. Replace with \\Payroll Manager\\ because he is a very experienced and efficient qualified accountant.

Correct Answer: BC

QUESTION 2

There are four steps in the Risk Management procedure, what are they?

- A. Identify, Assess, Resource, Implement
- B. Identify, Evaluate, Resource, Implement
- C. Identify, Assess, Plan, Implement
- D. Identify, Evaluate, Plan, Implement

Correct Answer: C

QUESTION 3

Which principle is central to the quality theme and provides explicit understanding of what the project will create?

- A. Manage by stages
- B. Focus on products
- C. Manage by exception
- D. Learn from experience

Correct Answer: B

QUESTION 4

Scenario: Techniques, processes and procedures

1.

Any threat that may result in a loss of MFH data must be escalated immediately.

Joint agreements

2.

Work is to start at the beginning of week 2 (Stage 4).

?5m.

3.

The project will take two years to complete, at an estimated cost of

Tolerances

4.

None.

Constraints

5.

MFH staff must not be involved in any heavy lifting during the removal of existing IT equipment.

6.

Installation work must take place during MFH normal working hours.

?0,000 / -?5,000.

7.

+

Reporting arrangements

8.

Highlight Report every Monday by 10.00 am.

9.

The report must contain a summary of all products worked on during the previous week.

10.

Project Manager must be notified of any issues immediately by telephone.

Problem handling and escalation

11.

Impact analysis of all issues must be completed within 24 hours.

Extracts or references

12.

The Stage Plan for stage 4 is available from Project Support.

Approval method

13.

Project Assurance will review the completed Work Package and confirm completion

Which 2 statements apply to either the Techniques, processes and procedures or Constraints sections?

- A. Delete entry 1 because this section should contain the techniques, processes and procedures required for specialist product development.
- B. Add '\\There must be minimum disruption to current services\\' to Constraints.
- C. Move entry 5 to Techniques, processes and procedures because this is a technique which staff should be aware of.
- D. Delete entry 6 because this applies to Office Moves Limited and is therefore outside the Work Package.
- E. Delete entry 7 because this should be contained in the Quality skills required section of the Product Description.

Correct Answer: DE

QUESTION 5

What is the purpose of a Product Status Account?

- A. A set of records that describe information about the project
- B. A log used to record problems or concerns about products
- C. An audit or review to compare actual status of products
- D. A report covering the status about the state of the projects products within

Correct Answer: D

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