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QUESTION 1

Andy, a Scrum Master, is helping his team draft a Sprint Backlog. In which of the following phases would this Scrum process be in?

- A. Initiate
- B. Plan and Estimate
- C. Implement
- D. Review and Retrospect

Correct Answer: B

QUESTION 2

Which of the following statements about Release Planning Session is/are Correct?

- A) Release Planning Sessions are conducted to develop a plan that defines when various sets of usable functionality or products will be delivered to the customer.
- B) Release Planning Sessions enable the Scrum Team to have an overview of the releases and delivery schedule for the product they are developing.
- C) Whether the releases will follow a phased deployment pattern or a continuous deployment pattern depends on the stakeholder requirements.
- D) Release Planning Sessions should produce a detailed Release Plan for the entire project.

- A. A
- B. A and C
- C. B and C
- D. A and D

Correct Answer: B

QUESTION 3

You are the Scrum Master of a project to construct an IT Tech Park. This project requires adhering to stringent quality standards at every stage of development. A Scrum Core Team is formed for this project in which the Scrum Master is

supposed to facilitate a "team first" mentality when it comes to quality. You must ensure all of the following to maintain quality in Scrum, EXCEPT:

- A. Any quality related error must be fixed only at the end to ensure that the deliverable is Done.
- B. Iterative Product development, repetitive testing, and documentation help ensure quality is inherent in each Done deliverable.
- C. Any quality requirement must consider the capacity and willingness of the organization to meet the business need.
- D. The changing needs of the customers must be incorporated during the increments.

Correct Answer: B

QUESTION 4

While performing a cost-benefit analysis, the Product Owner of a project determined that the project has 45% probability of incurring a loss of \$800,000 due to the latest Land Reform Bill. Which of the following techniques is being used by the Product Owner to perform cost-benefit analysis?

- A. Expected Monetary Value.
- B. Probability Impact Grid.
- C. Pareto Analysis.
- D. Risk Breakdown Structure.

Correct Answer: D

Reference: <https://pmstudycircle.com/2015/01/a-short-guide-to-expected-monetary-value- emv/>

QUESTION 5

Collaboration within a team is an important principle of Scrum. All of the following activities constitute collaboration EXCEPT:

- A. The Scrum Team decides which User Stories are important and assigns which Sprint they should be worked on.
- B. The Scrum Team discusses the best approach to creating deliverables during a Sprint.
- C. A Scrum Team member is facing difficulties in one of his tasks and another team member pitches in to help him.
- D. The Scrum Team interacts with the Product Owner to obtain clarification on User Stories.

Correct Answer: A

Reference: <https://www.oreilly.com/library/view/head-first-agile/9781491944684/ch04.html>

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