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QUESTION 1

Which of the following events does NOT help the Scrum Team in identifying or resolving risks?

A. Daily Standup Meeting

B. Sprint Planning Meeting

C. Financial Planning Meeting

D. Prioritized Product Backlog Review Meeting

Correct Answer: D

Reference: http://blog.scrumstudy.com/risk-management-in-scrum/

QUESTION 2

The Chief Scrum Master is a part of the Scrum Core Team that assembles to retrospect the project and to identify, document, and internalize the lessons learned. There are various tools to Retrospect Project during the Retrospect Project Meeting. Which of the following tools can be used in this process?

A. Gap analysis.

B. SWOT analysis.

C. Proof of Concept.

D. Speed Boat.

Correct Answer: D

Reference: http://blog.scrumstudy.com/retrospect-scrum-project-the-lessons-to-be-learnt/

QUESTION 3

The Chief Scrum Master plays an important role during the Retrospect Project process. By being a part of the Retrospect Project Meeting, he/she provides valuable inputs mainly to identify, document, and internalize the lessons learned during the process. What is an output of this process?

A. Agreed Actionable Improvements.

B. Agreed Actionable Schedule.

C. Agreed Actionable Lessons.

D. Agreed Actionable Objectives.

Correct Answer: A

Reference: http://blog.scrumstudy.com/retrospect-scrum-project-the-lessons-to-be-learnt/

QUESTION 4

You are the Scrum Master on a project that is reconstructing the drinking water and sewage system of the city of BogotA. Which of the following characteristics do you NOT need to be?

A) Persuasive B) Discerning C) Intuitive D) Visionary

A. A, C, and D

B. A and D

C. All of the above

D. None of the above.

Correct Answer: B

QUESTION 5

Which of the following is a responsibility of the Scrum Master in the context of change in Scrum?

A. Eliminating all changes that may affect the quality of deliverables and processes

B. Facilitating identification of Change Requests by the Scrum Team and their assessment and prioritization by the Product Owner.

C. Providing requests for changes in a project.

D. Approving changes that are amended, removed, or added according to project requirements, and communicating the same to the Scrum Team.

Correct Answer: B

QUESTION 6

Which of the following comparisons is true about Scrum and Traditional Project Management?

A. In Scrum, upfront planning is high, while in Traditional Project Management it is low.

B. In Scrum, performance measurement is based on plan conformity, while in Traditional Project Management it is based on business value.

C. In Scrum, customer involvement is high throughput the project, while in Traditional Project it varies according to the project\\'s lifecycle.

D. In Scrum, Quality Assurance is process centric, while in Traditional Project Management it is customer centric.

Correct Answer: C

Reference: http://blog.scrumstudy.com/why-use-scrum-2/

QUESTION 7

Andy, a Scrum Master, is helping his team draft a Sprint Backlog. In which of the following phases would this Scrum process be in?

A. Initiate

B. Plan and Estimate

C. Implement

D. Review and Retrospect

Correct Answer: B

QUESTION 8

Which of the following is a tool that can be used for communicating information related to risks?

A. Risk Burnup chart.

B. Risk Burndown chart.

C. Risk Progress chart.

D. Risk Tracking chart.

Correct Answer: B

An important tool which can be used for communicating information related to risks is the Risk Burndown Chart.

Reference: http://blog.scrumstudy.com/risk-prioritization-and-communication-in-scrum/

QUESTION 9

Between traditional Project Management and Scrum, differences exist in how quality is achieved and/or implemented. In this respect, which of the following is NOT true?

A. In traditional project management, once the user clarifies their quality expectations, it is the Project Manager who defines those user expectations in measurable terms.

B. In traditional project management, changes can be made only through a formal change management system.

C. In Scrum, the Scrum Master and the Scrum Team collaborate and decide on the Acceptance Criteria for the User Stories.

D. In Scrum, the development of the product is carried out by the Scrum Team in short iterations called Sprints.

Correct Answer: C

Reference: https://www.scrum.org/index.php/forum/scrum-forum/29049/product-owners- defineacceptancecriteria-then-refuse-it

QUESTION 10

While performing a cost-benefit analysis, the Product Owner of a project determined that the project has 45% probability of incurring a loss of $800,000 due to the latest Land Reform Bill. Which of the following techniques is being used by the Product Owner to perform cost-benefit analysis?

A. Expected Monetary Value.

B. Probability Impact Grid.

C. Pareto Analysis.

D. Risk Breakdown Structure.

Correct Answer: D

Reference: https://pmstudycircle.com/2015/01/a-short-guide-to-expected-monetary-value- emv/

QUESTION 11

Collaboration within a team is an important principle of Scrum. All of the following activities constitute collaboration EXCEPT:

A. The Scrum Team decides which User Stories are important and assigns which Sprint they should be worked on.

B. The Scrum Team discusses the best approach to creating deliverables during a Sprint.

C. A Scrum Team member is facing difficulties in one of his tasks and another team member pitches in to help him.

D. The Scrum Team interacts with the Product Owner to obtain clarification on User Stories.

Correct Answer: A

Reference: https://www.oreilly.com/library/view/head-first-agile/9781491944684/ch04.html

QUESTION 12

The Scrum Team along with the Scrum Master adopted the Fist of Five technique to arrive at accurate estimations for the prioritized User Stories. The results of the vote of each team member are as follows: three embers: 2 fingers; four members: 3 fingers; and two members: 5 fingers. Which of the following options is in plurality?

A. I am not sure and would like to go with the group\\'s consensus conclusion.

B. I agree with the group\\'s conclusion and would like to discuss some minor issues.

C. I disagree with the group\\'s conclusion and have major concerns.

D. I wholeheartedly agree with the group\\'s conclusion.

Correct Answer: C

Reference: https://ryanripley.com/5-reasons-a-scrum-master-should-use-fist-of-five-voting/

QUESTION 13

All of the following events and activities are examples of adaptation, EXCEPT:

A. Seeking help from team members

B. Experienced team members mentoring new members

C. Recording Lessons learned to improve processes and address problems

D. Using information radiators to track the project progress

Correct Answer: D

QUESTION 14

You are the Scrum Master on a project to develop machine parts for automobile manufacturing. The Product Owner on your project proposes to use Utility Function to find out the stakeholders\\' risk tolerance level. Which of the following is NOT a risk tolerance classification?

A. Risk Averter.

B. Risk Seeker.

C. Risk Mitigator.

D. Neutral Risk Taker.

Correct Answer: C

Reference: http://blog.scrumstudy.com/how-to-identify-risk/

QUESTION 15

Each Scrum role has specific responsibilities in managing a Scrum project. Below, choose the role that is correctly matched to its responsibility.

A. Product Owner - invites to a grooming session only those stakeholders whose feedback is required and who can make final decisions about which suggested changes can be considered as Formal Change Requests.

B. Scrum Master - ensures that the requirements and Acceptance Criteria are not altered during the Sprint Review Meeting.

C. Stakeholders - incorporate new and modified features into the deliverables whenever possible.

D. Scrum Team - decide whether the change can wait until the next Sprint or represents an urgent situation that may require ending the current Sprint and starting a new one.

Correct Answer: B

Reference: http://blog.scrumstudy.com/change-management-in-scrum-framework/

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